

# ANNUAL REPORT 2024

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**Alpha  
Project for  
the Homeless**



# Alpha Project Mission and Current Programs

The mission of the Alpha Project is to empower individuals, families, and communities by providing work, recovery, and support services to people who are motivated to change their lives and achieve self-sufficiency. The agency's many programs are available to all persons in need regardless of race, creed, color, ethnicity, national origin, religion, gender, or sexual orientation. Alpha Project strives not to manage homelessness but rather to end it for our clients by offering jobs, not handouts, respect, not pity, and empowerment, not control, providing those experiencing homelessness with the tools they need to be the very best they can be.

## Current Programs

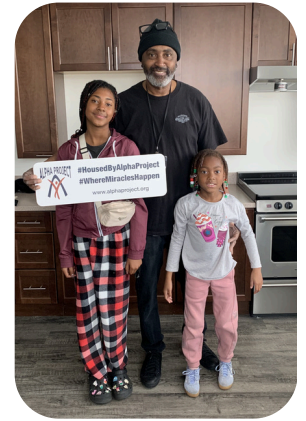
- **Four Emergency Shelters for adults** - serve 660 individuals daily with emergency housing, meals, assistance with basic needs, case management, and connection to vital services to support their housing stability plan
- **Family Emergency Shelter** - serves 42 families with children daily, providing emergency housing, meals, assistance with basic needs, case management, and connection to vital services to support their housing stability plan
- **Rapid Re-Housing** - offers housing navigation and location, 12-18 months of rental assistance, and case management and housing stability support to individuals and families experiencing homelessness in San Diego
- **Restorative Rapid Rehousing** - Alpha Project's newest program starting in 2025 will assist 20-30 individuals from our emergency shelter programs, will provide housing navigation and location, tapered rental assistance, as well as case management and housing stability supports with a focus on income and employment supports
- **Tenant Peer Support Services** - provides services to those with serious mental illness, connected to County Mental Health Clinics, assisting with subsidy and voucher applications, housing navigation and location, case management, and housing stability supports to ensure clients successfully maintain their housing
- **Housing Navigation and Case Management** - assists households experiencing homelessness in the unincorporated areas of San Diego County, assisting with voucher applications, housing navigation, and case management and housing stability
- **Alpha Square** - provides 273 units of permanent supportive housing for chronically homeless individuals offering onsite case management, resident groups, a food pantry and other services to support residents
- **Alpha Lofts** - provides 52 units of permanent supportive housing for chronically homeless veterans offering onsite case management, resident groups, food pantry, and other services to support residents
- **Casa Raphael** - 90-bed residential treatment recovery program for men providing clinical recovery services, case management, and connection to outpatient programs to support clients in their ongoing recovery
- **Outreach** - connects with individuals in San Diego and Vista, providing case management and assistance with connecting to needed resources including healthcare, and emergency shelter
- **Diversion and Rapid Resolution** - provides targeted case management and financial assistance with initial move-in costs, such as application fees, security deposits, and first-month rent, to quickly end homelessness for those struggling with financial barriers to housing
- **Work and Training programs** - Take Back the Streets, Alpha Project's founding program, and Wheels of Change provide transitional employment for individuals residing in our emergency shelters. Take Back the Streets provides longer-term employment, and Wheels of Change is a daily opportunity where participants are paid a stipend for their work
- **Living with Dignity** - provides financial assistance to individuals with disabilities, assisting with the purchase of needed medical equipment, emergency rental assistance, utility assistance etc.
- **Hospice for the Homeless** - provides 6 months of rental assistance for individuals experiencing homelessness with a terminal diagnosis, providing them with a comfortable living environment while they receive end-of-life care
- **Food Program** - provides over 300,000 hot meals annually for the emergency shelter residents and offers 3 food pantries available to the public
- **900 units of affordable housing** - 900 units of affordable housing units throughout California. Harrington Heights, our newest affordable housing project will open in October 2025 adding 273 units to our inventory with 75 units dedicated to those experiencing homelessness



# 2024 ACHIEVEMENTS

In 2024, Alpha Project provided services to **6,143 unduplicated individuals** across our various programs, including emergency shelters, street outreach, residential substance use treatment, rapid rehousing, and permanent supportive housing programs

- **The Diversion and Rapid Resolution** program completed its first year, exceeding program outcomes. The program assisted **60 households/108 individuals** to resolve their experience of homelessness. In 2025, the program will assist a minimum of 68 households to obtain permanent housing
- In November 2024, Alpha Project celebrated the top-out event for **Harrington Heights** as the 15-story building reached its height
- **Harrington Heights** will open in October 2025, welcoming **273 households** into the building with **75 units** dedicated to those experiencing homelessness
- Housing programs such as **Rapid Rehousing, Tenant Peer Support Services, Housing Navigation and Case Management, Diversion and Rapid Resolution**, and PSH programs **Alpha Lofts** and **Alpha Square** supported **2,187 individuals**, including **178 families with children** providing housing and stability supports



-Archie, TPSS client moved into permanent housing



- **Emergency shelter** programs served **2,629 individuals**, including **105 families with children**, providing safe shelter, daily nutritious meals, case management, and connection to essential resources.
- Shelter programs successfully housed **268 individuals/212 households** including **35 families with children**



- **Street outreach** teams assisted **1,611 individuals** providing critical connections to resources including healthcare and shelter
- **Outreach** teams connected **208 individuals** to emergency shelters



**“Alpha Project gave me the tools to build my life back. They gave me a safe place to sleep at night and the love I needed to start to love myself again. I was willing to use the resources they gave me and took some time to work on myself. I saw the miracle happen.”**

**-Kimani, Harm Reduction Shelter Resident, now permanently housed**



# 2024 CHALLENGES & LOOKING AHEAD

- On January 22, 2024, the **Newton Bridge Shelter**, which serves 326 individuals, suffered extensive flooding from the storm and all residents and staff were evacuated from the site as waters reached up to 4 feet inside the facility
- The program was relocated to the Balboa Park Activity Center for 4 months while the facility was cleaned and new supplies were purchased, as nearly everything was damaged, including clients belongings
- Alpha Project staff worked diligently with clients to replace items, including clothing, documents, and medical equipment that were damaged. The community also supported recovery efforts by providing generous donations of clothing, blankets, pillows, hygiene supplies, and other essential items for clients

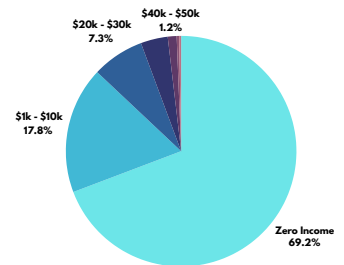


- Homelessness continued to increase throughout most of the year in San Diego
- During November and December, for the first time in the last 33 months, more individuals were housed than those who entered the system, according to the Regional Task Force on Homelessness

- Housing costs continued to be unaffordable for many of the clients we serve, especially for seniors on fixed and limited incomes and for families with larger households



- 90% of those we served in 2024 had an annual income of less than \$20,000, with 50% of those reporting zero income
- 76% of those we served in 2024 reported having some form of disability, including physical, developmental, mental health, chronic health conditions, and substance use
- To support clients, Alpha Project provides comprehensive services to address income and employment, and healthcare needs



## Looking ahead...

- New interventions and programs, such as our **Diversion and Rapid Resolution** program, **Restorative - Rapid Rehousing**, and **Harrington Heights**, will help to address these challenges in the year ahead
- Alpha Project was selected to continue operations of the **Family Shelter** program and will continue to build on the successes, helping families with children achieve permanent housing
- **Restorative Rapid Rehousing** will be a new housing resource available to the individuals in our emergency shelter programs - assisting 20-30 individuals



**“You can do it. Work on yourself. Help others. Use your voice. Never give up on hope.”**  
**-Encouraging words from Veronica**  
**Emergency shelter resident who experienced homelessness for over 8 years is now successfully housed**

